



• Our ambitions

- Increasing access to life-saving treatments, promoting prevention, and strengthening global healthcare resilience and sustainability.
- Accelerating the delivery of net zero healthcare, proactively managing our environmental impact, and investing in nature and biodiversity.
- Ensuring ethical, open and inclusive behaviour across our organisation and value chain.

• Our sustainability approach

- **Systems thinking** — we recognise that our globalised world binds us together in a dynamic, complex network of relationships. We look for opportunities that offer synergies and address systemic issues.
- **Long-term perspective** — we acknowledge there are no quick fixes so we must think long-term. We anticipate, and avoid or address unintended impacts, monitoring changes over time and building resilience.
- **Creating the conditions for lasting sustainability** — we apply science to go beyond preventing and addressing any impacts from our activities to improve the environment.

• Our sustainability strategy

Our sustainability strategy is guided by a [materiality assessment](#) which we updated in 2021, inviting internal and external stakeholders to contribute their views and help us to prioritise. This assessment led to a broadening of the scope of nine material focus areas where we could make the most impact, each with their [own targets](#) and commitments.

Our analysis also confirmed our three interconnected strategic priorities: Access to healthcare, Environmental protection, and Ethics and transparency.